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THOMAS L. GARTHWAITE, M.D.
Director and Chief Medical Officer

FRED LEAF
Chief Operating Officer

COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
313 N. Figueroa, Los Angeles, CA 90012
(213) 240-8101

BOARD OF SUPERVISORS

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September 16, 2005

TO: Each Supervisor

FROM: Thomas L. Garthwaite, MD
Director and Chief Medical Officer

SUBJECT: DHS MAINTENANCE AND CAPITAL PROJECTS

On September 13, 2005, your Board instructed the Department of Health Services (DHS) and Chief Administrative Office (CAO) to provide a report that lists the deferred maintenance and capital investment needs of DHS facilities, the priority need for these projects, estimated costs, anticipated schedules, and recommendations for these investments.

In response to your order, DHS has worked with the CAO to develop the attached list, by facility, of the unfunded facility improvement needs that have been included in the Department's previous budget requests. The list identifies the priority of the project both to the facility and DHS and provides the most current cost estimates, which totals \$774.3 million. The projects on the attached list include:

- \$420.4 million in major projects such as the Harbor-UCLA Medical Center Surgery/Emergency Room, Olive View-UCLA Medical Center Emergency Room/Tuberculosis Isolation Unit, High Desert Multi-Service Ambulatory Care Center, and SB 1953 Seismic Retrofit projects, that your Board has previously authorized to proceed with design activities, but for which your Board has yet to consider final funding recommendations;
- \$34.6 million in capital and refurbishment projects that are related to licensing or accreditation standards, similar to those your Board recently addressed at King/Drew Medical Center; and
- \$320.5 million in other high priority capital and infrastructure improvements that have been identified by the Department.

One of the challenges for the Department and CAO in prioritizing and funding these projects has been the instability of DHS' finances and the potential need to alter operations or close facilities in order to close the budget deficit. As the Department has indicated previously, the development of a strategic plan to address the forecast budget deficits was held to allow incorporation of the impact of Medi-Cal Redesign at the state level. Now that negotiations on funding under Medi-Cal Redesign have been completed, the Department has a better sense of its finances for the next few years, and this information is incorporated in the fiscal forecast scheduled to be presented to your Board on September 20.

As part of the planning associated with the 2007 opening of the LAC+USC Medical Center replacement hospital, the Department has engaged an outside consultant to develop a campus master plan for this facility. The initiation of master planning activities for the rest of the DHS medical campuses will be initiated, in consultation with the CAO, upon the development of the strategic plan recommendations discussed above.

The Department will be bringing forth a strategic plan later this fiscal year to address the forecast budget deficits, which may impact the need for certain capital and deferred maintenance projects. Given the need to maintain the alignment of capital improvements with operational and functional requirements, it is recommended that final capital decisions be deferred until your Board considers the Department's strategic plan. The Department, along with the CAO and Department of Public Works, will provide your Board with an update in October that contains preliminary schedules, further refined cost estimates, preliminary funding alternatives, and any recommendations for your consideration.

Please let me know if you have any questions.

TLG:ak

c: Chief Administrative Officer
County Counsel
Executive Officer, Board of Supervisors

DEPARTMENT OF HEALTH SERVICES
PRELIMINARY ESTIMATE OF PRIORITY FACILITY IMPROVEMENT NEEDS

Facility Priority No.	Dept'l Priority No.	Description	Estimated Cost	Accreditation Requirements	Other Requirements
HOSPITALS					
Harbor/UCLA Medical Center					
1	3	Surgery/Emergency Room	143,321,000	0	143,321,000
2		SB1953 Seismic Retrofit	41,017,000	0	41,017,000
3	9	Nurse Call System Replacement	4,462,090	4,462,090	0
4	15	Fire Alarm Upgrade Main Hospital & 1 South	881,836	881,836	0
5	17	Parking Structure - Bldg. X	15,873,047	0	15,873,047
8	24	Replacement Building Automation System	2,010,586	0	2,010,586
9	34	Patient Isolation Room Upgrades: HUCLA	6,172,852	0	6,172,852
10	28	Main Hospital Exhaust System	881,836	881,836	0
11	48	ADA Handicapped Accessibility Remodel - HUCLA, Wilmington, LB, Bellflower	1,058,203	0	1,058,203
13	59	HUCLA Campus Road Improvements	2,645,508	0	2,645,508
14	64	HUCLA Campus Fire Protection/Alarm System Upgrade	1,146,387	1,146,387	0
15	68	HUCLA Water Storage	1,763,672	1,763,672	0
16	72	HUCLA Campus Site Drainage	352,734	352,734	0
16	76	Wilmington Comprehensive Health Center	10,582,031	0	10,582,031
17	81	Ambulatory Care Building	42,328,125	0	42,328,125
18	85	ICU/80 Beds - Bldg. E	52,910,156	0	52,910,156
19	88	Warehouse Building	3,527,344	0	3,527,344
20	90	Labor, Delivery, Nurseries - Bldg. M	35,273,438	0	35,273,438
21	95	Office Building - Bldg. M	26,455,078	0	26,455,078
22	99	Conference/Education Center - Bldg. I	8,818,359	0	8,818,359
23	103	Laboratory - Bldg. C	17,636,719	0	17,636,719
24	107	Psychiatric Hospital - Bldg. L	14,814,844	0	14,814,844
99	7	Waste Line Replacement - MAU Hosp	5,291,016	5,291,016	0
Subtotal			439,223,859	14,779,570	424,444,289
Martin Luther King Jr./Drew Medical Center					
1		SB1953 Seismic Retrofit	68,139,000	0	68,139,000
6	18	Elevator Refurbishment	569,669	0	569,669
New	New	HVAC Control and Pneumatic Transport Replacement	866,125	0	866,125
4	10	Waste Line Repiping	10,888,316	0	10,888,316
New	New	Fire Alarm System	1,584,700	0	1,584,700
5	17	Elevator Refurbishment	403,278	0	403,278
New	New	Steam Piping	5,356,954	0	5,356,954
13	28	Chiller Replacement	458,850	0	458,850
12	27	Repair and Replace Fire Dampers Acute Unit	2,828,080	0	2,828,080
New	New	Smoke Barrier Upgrade	6,095,000	0	6,095,000
New	New	Infant Abduct-Alarm System	198,675	0	198,675
New	New	Duct Cleaning	455,899	0	455,899
Subtotal			97,844,546	0	97,844,546
Olive View Medical Center					
1		Emergency Room/Tuberculosis Unit	29,000,000	0	29,000,000
2		SB1953 Seismic Retrofit	23,500,000	0	23,500,000
3	6	Hospital Fire Protection Reservoir	2,645,508	2,645,508	0
4	12	Duct Cleaning at Hospital	1,322,754	1,322,754	0
5	18	Building Demolition	617,285	617,285	0
6	22	Hospital Fire Alarm System Upgrade	414,463	414,463	0
7	36	Modular Clinic	1,499,121	0	1,499,121
8	42	General Laboratory Remodel	310,406	0	310,406
10	52	Mental Health Outpatient Trailers	2,248,682	0	2,248,682
12	57	Doctors Office Complex	264,551	0	264,551
13	89	Parking Safety and Security	1,146,387	1,146,387	0
16	51	Fan Upgrade	529,102	529,102	0
17	56	Smoke/Fire Damper Modifications	2,028,223	2,028,223	0
18	67	Ground Clean Up and Repair	211,641	211,641	0
19	71	Electrical Cabling on Hospital Grounds	529,102	529,102	0
20	75	Ground Hydrology	264,551	0	264,551
21	79	Grounds Water Main Replacement	2,204,590	0	2,204,590
22	84	ADA Upgrades for Hospital, Cottages and Trailers	18,545,010	0	18,545,010
23	92	Medical Records Storage Facility	793,652	0	793,652
24	97	Financial Building Parking Lot	202,822	0	202,822
Subtotal			86,277,848	9,444,463	78,833,385

Rancho Los Amigos Rehabilitation Center

1	132	Kitchen Replacement	2,116,406	0	2,116,406
2		SB1953 Alternative: JPI Acute Care Consolidation	42,000,000	0	42,000,000
6	137	Power Plant Maintenance Project	1,320,990	0	1,320,990
Subtotal			45,437,396	0	45,437,396
Total Hospitals			670,783,650	24,224,033	646,559,617

HIGH DESERT MULTIPURPOSE AMBULATORY CARE CENTER

1		MACC Replacement Facility	73,435,000	0	73,435,000
2	138	Emergency Power to Outpatient/PEDS Clinic	264,551	0	264,551
3	139	Emergency Power to Glenschur	264,551	0	264,551
4	140	Replace Hospital Blowers	255,732	255,732	0
5	141	Wayfinding Program For Entire Spa	435,627	0	435,627
6	142	Automated Pharmacy Dispensing System	185,186	185,186	0
7	143	Security Enhancement & Improvements for HDHS Campus	440,918	0	440,918
8	144	Parking Lot Lighting Upgrade	185,186	0	185,186
9	146	Repair/Resurface Parking Lot	245,150	0	245,150
10	147	Electrical System Upgrade	213,404	213,404	0
11	148	Archives Building Remodel	389,771	0	389,771
12	149	Parking Lot Expansion	292,770	0	292,770
13	150	Hazardous Materials Storage Area	185,186	0	185,186
Total			76,793,031	654,322	76,138,709

ANTELOPE VALLEY REHABILITATION CENTER

1	151	Warm Springs: Sewer Line Replacement - AVRC	199,295	199,295	0
2	152	Action: Rehab Water Main System - AVRC	425,045	425,045	0
3	153	Warm Springs: Wastewater Processing Plant and Lift Station Refurbishment	352,734	352,734	0
4	154	Action: Wastewater Processing Plant and Lift Station Refurbishment	440,918	440,918	0
5	155	Warm Springs: Water Main Replacement	282,188	282,188	0
6	156	Action: Electrical Distribution System Replacement	458,555	458,555	0
7	157	Action: Main Kitchen Electrical Service Replacement	617,285	0	617,285
8	158	Warm Springs: Electrical Distribution System Replacement	352,734	0	352,734
9	159	Warm Springs: Kitchen Modernization and Electrical Service Replacement	365,080	0	365,080
10	160	Warm Springs: Asphalt Roadway/Parking Replacement/Refurbishment	229,277	0	229,277
11	161	Action: Asphalt Roadway/Parking Replacement/Refurbishment	335,098	0	335,098
12	162	Action: Building Access Improvements	215,168	0	215,168
Total			4,273,377	2,158,734	2,114,643

COMPREHENSIVE HEALTH CENTERS

Long Beach Comprehensive Health Center

99	111	Fire Safety Improvements	433,863	433,863	0
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H. Claude Hudson Comprehensive Health Center

1	27	Refurbish Public Restrooms	194,004	194,004	0
2	30	American Disabilities Act	232,805	0	232,805
3	37	Replace Two Public Elevators	440,918	440,918	0
4	44	Ceiling Replacement	582,012	582,012	0
5	45	Pharmacy Expansion	881,836	881,836	0
6	55	Laboratory Refurbishment and Configuration	291,006	291,006	0
7	61	Sputum Induction Room	194,004	194,004	0
8	66	Urgent Care Expansion	1,816,582	1,816,582	0
9	70	Eye Clinic Construction	194,004	194,004	0
10	74	Clinic Registration	194,004	194,004	0
11	78	Medical Annex Building	3,880,078	0	3,880,078
12	83	Auditorium Capacity Augmentation	194,004	0	194,004
13	125	Enclose Patient Patio	194,004	0	194,004
99	126	Building Access Improvements	370,371	0	370,371

Subtotal			9,659,631	4,788,369	4,871,262
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Edward Roybal Comprehensive Health Center

1	10	Elevator Modernization	223,986	223,986	0
2	23	Laboratory ADA Compliance	229,277	229,277	0
99	127	Ambulatory Care Study - Building Access	1,835,982	0	1,835,982

Subtotal			2,289,246	453,264	1,835,982
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El Monte Comprehensive Health Center

1	21	Replace surveillance Cameras and Monitors	352,734	352,734	0
99	128	Ambulatory Care Study - Building Access	1,492,066	0	1,492,066
Subtotal			1,844,801	352,734	1,492,066

La Puente Comprehensive Health Center

1	4	Replace HVAC System	326,279	326,279	0
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Mid Valley Comprehensive Health Center

6	29	Urgent Care and Speciality Addition	1,649,033	0	1,649,033
14	62	Patient Access and Security Enhancements	183,422	0	183,422
Subtotal			1,832,455	0	1,832,455

Total Comprehensive Health Centers			16,386,275	6,354,510	10,031,766
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HEALTH CENTERS

Glendale Health Center

9	47	Clinical Space Expansion	696,650	0	696,650
15	50	Patient Access and Security Enhancements	176,367	0	176,367
99	101	Seismic Improvements	186,949	0	186,949
99	105	Asbestos Improvements	195,768	0	195,768
99	110	Fire Safety Improvements	253,969	0	253,969
99	113	Building Access Improvements	287,479	0	287,479
Subtotal			1,797,182	0	1,797,182

Public Health: Health Centers

1	5	Humphrey:	Tuberculosis Clinic Renovation	705,469	0	705,469
1	11	Central:	Elevator Replacement	380,953	380,953	380,953
1	87	Monrovia:	Administrative Reconfiguration	352,734	0	352,734
1	40	Pomona:	Remodel: HIPAA/ADA	264,551	264,551	264,551
1	94	South:	Facility Security Enhancement	507,938	0	507,938
1	109	Torrance:	HVAC Upgrade	529,102	529,102	529,102
99	129	Central:	Asbestos Abatement	504,410	0	504,410
99	130	Central:	Fire Safety Improvements	310,406	0	310,406
99	131	Central:	Building Access Improvements	679,014	0	679,014
Subtotal				4,234,576	1,174,605	4,234,576

Total Health Centers			6,031,758	1,174,605	6,031,758
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DEPARTMENTAL TOTAL			774,268,091	34,566,205	740,876,492
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WILLIAM T FUJIOKA
Chief Executive Officer

County of Los Angeles CHIEF EXECUTIVE OFFICE

713 KENNETH HAHN HALL OF ADMINISTRATION
LOS ANGELES, CALIFORNIA 90012
(213) 974-1101
<http://ceo.lacounty.gov>

April 22, 2008

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

**DEPARTMENT OF PUBLIC WORKS: LOS ANGELES COUNTY STORMWATER
QUALITY FUNDING INITIATIVE AWARD CONSULTANT CONTRACT
(ALL SUPERVISORIAL DISTRICTS)
(3 VOTES)**

SUBJECT

This action is to award a contract to provide support services that will enable the Los Angeles County Flood Control District to consider and prepare a fee proposal and Proposition 218 mail ballot measure, to be approved and paid by property owners within the Los Angeles County Flood Control District, for funding water quality improvements and services related to stormwater and urban runoff pollution. This action will assist the County in meeting the requirements of the federal Clean Water Act and the State Porter Cologne Act.

**IT IS RECOMMENDED THAT YOUR BOARD ACTING AS THE BOARD OF
SUPERVISORS OF LOS ANGELES COUNTY AND THE GOVERNING BODY OF
THE LOS ANGELES COUNTY FLOOD CONTROL DISTRICT:**

1. Award a contract to Moore Iacafano Goltsman, Inc., in the amount of \$4,187,000 and delegate authority to the Acting Chief Engineer of the Los Angeles County Flood Control District, or his designee, to execute the contract and to increase the maximum obligation up to an additional 15 percent of the original sum, or \$628,000, for unforeseen additional services as necessary. The maximum obligation of the contract, including the contingency amount, is \$4,815,000.

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Fifth District

2. Approve the attached Fiscal Year 2007-08 Appropriation Adjustment to transfer \$1,315,000 from the Provisional Financing Uses budget unit to the Chief Executive Office budget in order to fully fund this contract with Moore Iacafano Goltsman, Inc. up to the maximum obligation amount of \$4,815,000.
3. Direct the Chief Executive Office to provide the Board with recommendations for membership of the Blue Ribbon Task Force that will partner with the Los Angeles County Flood Control District to facilitate the successful outcome of a stormwater quality funding initiative.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Purpose

On September 13, 2005, the Board instructed the Chief Administrative Officer (CAO), the Director of Public Works, County Counsel, and other appropriate County departments to report to the Board with recommendations on how best to implement a stable and long-term regional funding mechanism that would finance the construction, operation, and maintenance of local and regional projects that address water quality and provide other multiple benefits, with consideration to be given to the issuance of bonds, the establishment of assessment districts, or increases in current assessments and the potential for enacting State legislation to accomplish the foregoing, as well as to the establishment of lists of projects to be completed in all parts of the County and to the costs and timing of any necessary ballot measure.

In response to this motion, the CAO provided a preliminary report on October 13, 2005 followed by a supplemental report from the Director of Public Works submitted to the Board in December 2005 titled a "Report on a Stable and Long-Term Surface Water Quality Funding Mechanism". This report indicated that a property-related fee could provide one option to address the long-term funding mechanism to finance a surface water quality program. The purpose of this Board letter is to explore the potential of this option.

Recommended Action

The recommended action is for the Acting Chief Engineer of the Los Angeles County Flood Control District (LACFCD) or his designee to execute a contract, substantially similar to Attachment I, Consultant Services Contract with Moore Iacafano Goltsman, Inc. The recommended Scope of Work includes an evaluation and assessment, and an education and outreach program:

- Establishing a Blue Ribbon Task Force and Advisory Committees comprised of stakeholder groups and governmental agencies to provide feedback and guidance regarding property fee strategies and funding criteria for water quality improvement projects;
- Developing a website to support ongoing communication between Task Force and Committee members and the public;
- Conducting opinion research and demographic analysis to gauge property owner understanding of the issues and solutions related to stormwater and urban runoff pollution, and their willingness to have a fee imposed upon their properties to pay for capital improvements and maintenance efforts related to those solutions;
- Developing the property fee structure and project funding criteria;
- Identifying water quality improvement projects that comply with funding criteria;
- Implementing a property owner education program; and
- Developing a draft ballot measure and ballot related materials including the public hearing notice, information brochures and reminder post cards to encourage voter participation.

The above tasks include three decision points:

- January 2009: The Consultant will have conducted stakeholder presentations, governmental agency interviews and workshops, and focus group meetings. Additionally, the Consultant will have completed a survey of residential property owners and compiled results for review by the Task Force and Committees. The Consultant will also have initiated a process to identify projects and fee options.
- June 2009: The Consultant will have completed the draft engineer's report and finalized the water quality improvement project plan and fee/revenue structure. Additionally, the Consultant will have completed a survey of the commercial and residential property owners and compiled results for review by the Task Force and Committees. The Consultant will have also drafted the ballot measure.

- September 2009 – December 15, 2009: The Consultant will have completed the final focus group meetings and phone surveys, the final engineer's report and launched the public outreach effort. In compliance with the Proposition 218 requirements, hearings will be scheduled before the Board beginning in September 2009 with the final protest hearing scheduled for December 15, 2009. If more than 50 percent of all property owners file a protest, all further proceedings shall cease.

Should your Board decide to proceed with the ballot measure, the Registrar-Recorder/County Clerk would be responsible for conducting the election including mailing ballots to the voters on January 15, 2010 and closing and tabulating ballot results on March 2, 2010. The necessary vote to pass the measure is a simple majority of those casting ballots.

Implementation of Strategic Plan Goals

The Countywide Strategic Plan directs that we provide Fiscal Responsibility (Goal 4) by establishing a local funding source, which can be leveraged to secure grants funds, thereby augmenting Community Services (Goal 6) by enhancing the County's ability to complete water quality improvement projects.

FISCAL IMPACT/FINANCING

Funding for this contract in the amount of \$3,500,000 is included in the Chief Executive Office's (CEO) Fiscal Year 2007-08 Final Budget. The Appropriation Adjustment (Attachment II) will transfer \$1,315,000 from the Provisional Financing Uses budget unit to the CEO budget to fully fund this contract. The contingency amount will allow for an increase up to 15 percent of the contract amount for a total potential increase of \$628,000, and would increase the maximum contract obligation to \$4,815,000. The Department of Public Works, as contract administrators will review and approve the invoices, and forward to the CEO for payment processing.

In consideration of future funding needs of the LACFCD, local cities and unincorporated areas, the prospective Stormwater Quality Funding Measure is proposed as a long-term, stable resource for expanding efforts aimed at achieving and/or maintaining stormwater and urban runoff standards.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Contract

The contract will be reviewed and approved by County Counsel. The recommended contract was solicited on an open competitive basis and is in accordance with applicable Federal, State, and County requirements.

The contract contains provisions requiring the contractor to comply with terms and conditions supporting your Board's ordinances, policies, and programs, including, but not limited to, County's Greater Avenues for Independence and General Relief Opportunities for Work Programs (GAIN and GROW), Board Policy No. 5.050; Contract Language to Assist in Placement of Displaced County Workers, Board Policy No. 5.110; Reporting of Improper Solicitations, Board Policy No. 5.060; Notice to Contract Employees of Newborn Abandonment Law (Safely Surrendered Baby Law), Board Policy No. 5.135; Contractor Employee Jury Service Program, Los Angeles County Code, Chapter 2.203; Notice to Employees Regarding the Federal Earned Income Credit (Federal Income Tax Law, Internal Revenue Service Notice 1015); Contractor Responsibility and Debarment, Los Angeles County Code, Chapter 2.202; and the Los Angeles County's Child Support Compliance Program, Los Angeles County Code, Chapter 2.200; and the standard Board-directed clauses that provide for contract termination or renegotiation.

Data regarding minority participation by Moore Iacafano Goltsman, Inc. is on file with the Department of Public Works (Public Works). Moore Iacafano Goltsman, Inc. was selected upon final analysis and consideration without regard to race, creed, gender, or color.

Assembly Bill 564 (Brownley)

In order for the Flood Control District to levy a fee for a stormwater quality funding initiative, legislation amending the Flood Control District Act is required. Assembly Bill 564 (Brownley) has been introduced on behalf of the County for this purpose. The Bill is currently on the Senate floor, pending a full Senate vote for passage.

ENVIRONMENTAL DOCUMENTATION

The recommended actions do not constitute a project pursuant to the California Environmental Quality Act (CEQA) Guidelines because it is an activity that is excluded from the definition of a project by Section 15378(b) of the CEQA Guidelines. This proposed action would create a government funding mechanism that does not involve any commitment to a specific project, which may result in a potentially significant physical impact on the environment.

CONTRACTING PROCESS

On September 25, 2007, your Board directed the CEO to expedite a Request for Information (RFI) to determine if there was sufficient interest from consultant firms to proceed with issuing a Request for Proposals (RFP). On October 2, 2007, an RFI was distributed to 45 consultants by Public Works. Public Works also placed a notice regarding the RFI on its Internet website. Based on a review of several responses received, it was determined that there was sufficient interest to proceed with a formal solicitation for an RFP.

On December 13, 2007, Public Works issued an RFP to 33 firms. The RFP was also advertised on Public Work's Internet website. As requested by your Board on February 3, 1998, and to further increase consultant awareness of contracting opportunities with Public Works, this contract was also listed on the "Doing Business with the Us" website.

An Evaluation Committee, comprised of representatives from the Cities of Los Angeles and Long Beach, as well as the CEO and Public Works, evaluated the three proposals submitted by the January 22, 2008, deadline. Subsequent interviews were conducted with the two highest ranked firms. On February 11, 2008, the Evaluation Committee selected Moore Iacafano Goltsman, Inc., as the best qualified firm for this project.

Moore Iacafano Goltsman, Inc., has agreed to provide these consultant services for a fee of \$4,187,000, which is summarized in the attached Consultant Services Contract. The fee has been reviewed by the CEO and Public Works and is considered reasonable for the Scope of Work and schedule.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Approval of this recommendation will not have an impact on current projects or services.

The Honorable Board of Supervisors
April 22, 2008
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CONCLUSION

Please return four adopted copies of this letter to the Department of Public Works, Watershed Management Division and one copy of the letter to the Chief Executive Office, Community and Municipal Services.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'W. T. Fujioka', with a long horizontal line extending to the right.

WILLIAM T FUJIOKA
Chief Executive Officer

WTJ:DDE
MP:sw

Attachments (2)

c: County Counsel
Acting Director of Public Works
Acting Registrar-Recorder/County Clerk



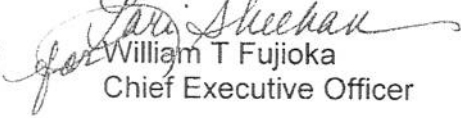
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WILLIAM T FUJIOKA
Chief Executive Officer

April 30, 2008

To: Supervisor Yvonne B. Burke, Chair
Supervisor Gloria Molina
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From:  William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

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Second District

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**LOS ANGELES COUNTY STORMWATER QUALITY FUNDING INITIATIVE AWARD
CONSULTANT CONTRACT (ITEM NO. 53, AGENDA OF MAY 6, 2008)**

Item No. 53, on the May 6, 2008 agenda recommends that your Board, Acting as the Board of Supervisors of the County of Los Angeles and the governing body of the Los Angeles County Flood Control District: 1) award a contract to Moore Iacofano Goltsman, Inc. (MIG), in the amount of \$4,187,000 and delegate authority to the Acting Chief Engineer of the Los Angeles County Flood Control District, or his designee, to execute the contract and to increase the maximum obligation up to an additional 15 percent of the original sum for a total contract amount of \$4,815,000; 2) approve a Fiscal Year 2007-08 Appropriation Adjustment to transfer \$1,315,000 from the Provisional Financing Uses budget unit to the Chief Executive Office budget; and 3) direct the Chief Executive Office to provide the Board with recommendations for membership of the Blue Ribbon Task Force.

The purpose of the contract is to determine how to best implement a stable and long-term regional funding mechanism that would finance the construction, operation, and maintenance of local and regional projects that address water quality. The following is provided to supplement the information regarding this agenda item.

Stormwater Quality Briefings

A written status report of progress, tasks completed, and tasks for the subsequent month will be produced and distributed to Board Deputies at the monthly Stormwater Quality Briefing meetings.

Languages Selected for Printed Media

The scope of work for this project includes printed documents and website content in English, Spanish, and Chinese, with the option to include additional languages for the same price as Chinese. Data recently obtained indicates that Tagalog or possibly Korean may be the third most commonly spoken language in Los Angeles County. The Chief Executive Office and Public Works will consult with Registrar-Recorder/County Clerk, County Counsel, and your Board to determine which languages are most appropriate for printed media.

Decision Points

At key points in the process, the Board of Supervisors will have an opportunity to review the progress of the project and to determine whether or not the project should continue to proceed forward. If the Board concludes there is sufficient support to move forward, the project will advance. If, however, the Board determines there is not enough support, the project will be halted and no further expenditures will occur. A description of the decision points is provided below.

• **Decision Point 1: January 2009** **\$1,256,000 (approximately)**

The Consultant will have completed a survey of residential property owners to determine support for a fee, the fee threshold and the level of community education that will be required to successfully pass a Stormwater Quality Funding Measure. The Consultant will provide a written summary of ongoing and completed tasks and related recommendations. Tasks that will be addressed by this point include:

1. Strategic planning and coordination meetings with the project team and monthly reports for the Board deputies
2. Stakeholder interviews and presentations
3. Project Team website content
4. Presentation materials
5. Draft list of high-level Water Quality Improvement Projects
6. Preliminary fee and allocation options
7. Preliminary ballot language

8. Blue Ribbon Task Force members appointed
9. Advisory Committees meet
10. Stakeholder newsletter
11. Residential property owner focus groups and telephone survey

• **Decision Point 2: June 2009** **\$837,000 (approximately)**

The Consultant will have completed a commercial property owner survey, held additional Advisory Committees meetings and interviewed members of the Blue Ribbon Task Force to determine if a Stormwater Quality Funding Measure is feasible. The Consultant will provide a written summary of ongoing and completed tasks and recommendations. Tasks that will be addressed by this point include:

1. Strategic planning and coordination meetings and reports
2. Residential property owner focus groups
3. Blue Ribbon Task Force interviews and meetings
4. Advisory Committees meet
5. Public Website content
6. Final Water Quality Improvement Project list
7. Final rate and revenue structure
8. Draft Engineer's Report
9. Outreach to community leaders

Cumulative contract expenditures by June 2009 are projected to be approximately \$2,093,000.

• **Decision Point 3A: September 2009** **\$628,000 (approximately)**

The Board of Supervisors, acting as the Board of the Los Angeles County Flood Control District, will vote on whether to send official notices to property owners of the proposed Stormwater Quality Funding Measure and conduct a Protest Hearing in December 2009. The Consultant will provide a written summary of ongoing and completed tasks and recommendations. Tasks that will be addressed by this point include:

1. Strategic planning and coordination meetings and reports
2. Blue Ribbon Task Force meeting and commitment letter
3. Ballot
4. Ballot Focus Groups
5. Final Phone Survey
6. Stakeholder newsletter
7. Fact Sheets
8. Speakers Kit
9. Press Releases
10. Final Engineer's Report
11. Fee Ordinance
12. Ballot Notice
13. Property owner hot line

Cumulative contract expenditures by September 2009 are projected to be approximately \$2,721,000.

• **Decision Point 3B: December 15, 2009** **\$837,000 (approximately)**

The Board of Supervisors, acting as the Board of the Los Angeles County Flood Control District, will determine if there is a majority protest of property owners and whether to send official ballots to property owners to vote on a proposed Stormwater Quality Funding Measure. The Consultant will provide a written summary of ongoing and completed tasks and recommendations. Tasks that will be addressed by this point include:

1. Strategic Planning and Coordination meetings and reports
2. Stakeholder Newsletter
3. Property Owner Fact Sheet
4. TV Information Spots
5. Final ballot
6. Reminder postcard

Cumulative contract expenditures by December 15, 2009 are projected to be approximately \$3,558,000. Additional costs after the third decision point are projected to be approximately \$629,000, with a cumulative contract total of \$4,187,000.

Background on Contract Consultant Team

MIG: Prime Consultant

MIG is the lead consultant on this project and will be responsible for strategy, design, and coordination. Their experience includes successful storm drainage user fees for the City of Rancho Palos Verdes and the cities and unincorporated areas of Ross Valley in Marin County. Currently they are working on a countywide storm drainage user fee for the County of Sonoma, a zone-based storm drainage user fee for the County of Alameda, a ½ cent sales tax for flood protection and water quality in Napa County, a special tax for creek stewardship and flood protection for the Santa Clara Valley Water District, and Flood protection/watershed management plans for the San Gabriel, Rio Hondo, Santa Clara, Merced, Pajaro, American, Napa, Russian, and Truckee Rivers.

For additional information about MIG please visit their company website at www.migcom.com. It should be noted that the spelling of MIG in the Board letter is incorrect; the correct spelling is Moore Iacofano Goltsman, Inc.

Fairbank, Maslin, Maullin & Associates: Sub-Consultant

Fairbank, Maslin, Maullin & Associates will lead the opinion research tasks of the project. Their experience includes directing polling for the successful water quality Measure O for the City of Los Angeles and Measure V for the City of Santa Monica. They were also responsible for the initial polling and focus groups for a prior water quality funding report of the Los Angeles basin. This firm has been instrumental in statewide campaigns in California, Washington and Florida that have resulted in public approval of billions of dollars worth of bonds for clean water, parks and open space.

Judith Wilson & Associates: Sub-Consultant

Judith Wilson & Associates will provide strategic consultation, as well as direct support in education, stakeholder outreach, opinion research and ballot measure structuring. This firm has worked for the City of Los Angeles in the development of the Integrated Resources Plan for the city's award-winning water, wastewater and stormwater programs, and also assisted in the preparation of the City of Los Angeles's Proposition O which passed with a 76 percent approval.

MuniFinancial/Willdan: Sub-Consultant

MuniFinancial/Willdan will lead the financial planning and revenue allocation portions of the project. This consultant has extensive experience with developing revenue sources for critical infrastructure needs—in both the pre- and post-Proposition 218 eras—including a ½ cent sales tax for flood protection and water quality in Napa County and the Ross Valley Flood Control and Watershed Plan and Proposition 218 ballot measure. They are currently involved with the Alameda County storm drainage user fee, and management of Measure A, flood protection and watershed improvement projects in the upper Napa Valley cities of Yountville, St. Helena and Deer Park.

The Robert Group: Sub-Consultant

The Robert Group will provide strategic consultation, as well as targeted education and stakeholder outreach for the project. This firm is expert in crafting strategic approaches and compelling messages to generate public awareness of, and support for, large public works projects, including the Los Angeles River Revitalization Master Plan, Los Angeles Alternative Municipal Solid Waste Disposal Technologies Project, and Los Angeles Department of Public Work's Stormwater Management Program.

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Valencia, Pérez & Echeveste, Inc.: Sub-Consultant

Valencia, Pérez & Echeveste, Inc. will provide education and outreach strategies for the project, with particular focus on Latino communities and stakeholders. Through their leadership, the California Latino 5-a-Day Campaign won six awards for communications excellence and many of their programs are used as models for national application.

Colantuono & Levin: Sub-Consultant

Colantuono & Levin will serve as outside legal counsel for Proposition 218 matters. This firm is among the state's leading experts on the law of local government revenues and has been involved in almost every appellate case involving Propositions 62 and 218 since 1989 as counsel, amicus counsel, or a consultant to counsel. Mr. Colantuono was appellate counsel for the successful local government in the California Supreme Court's 2004 Proposition 218 decision, *Richmond v. Shasta Community Services District*. He served on the committee that drafted the League of California Cities Proposition 218 Implementation Guide and chaired the subcommittee that drafted what became the "Proposition 218 Omnibus Implementation Act of 1997."

If you have any further questions regarding this Board agenda item, please contact Lari Sheehan at (213) 893-2477, or via e-mail at lsheehan@ceo.lacounty.gov.

WTF:LS
MP:HB:os

c: Executive Officer, Board of Supervisors
County Counsel
Acting Director of Public Works
Acting Registrar-Recorder/County Clerk